

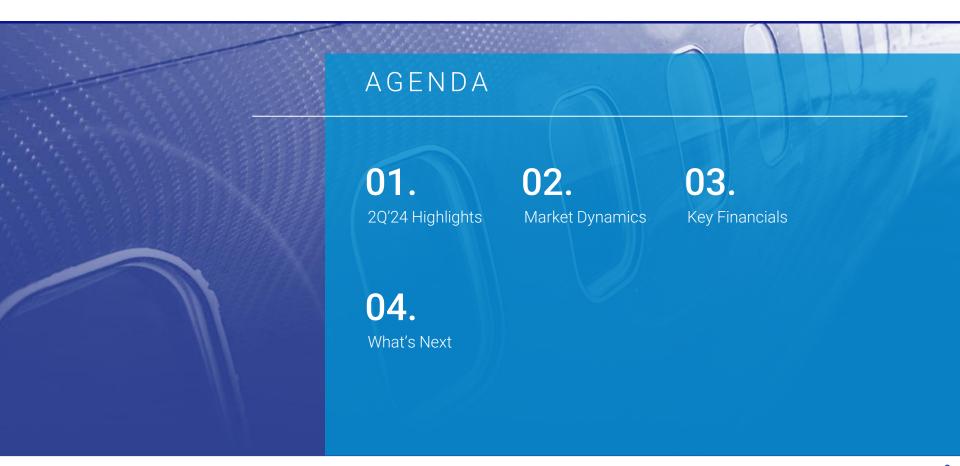
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## 2Q'24 Highlights

#### TIRE REINFORCEMENT

- \* Increases on volume in line with the market
- \* Price war from Far-East
- \* No material change in raw material prices

#### **REVENUE**



235 MUSD All Hard-Currency OPERATING CASH FLOW



**9** мть

KORDSA

Adjusted EBITDA\*



16 M\$ 6.6% Margin

EBITDA\*\*: 13 M\$

#### **COMPOSITE REINFORCEMENT**

- \* Parallel revenue generation in line with 2023
- \* Pressures on profitability from late recovery of commercial aerospace

**NET DEBT** 



382 M\$

390 M\$ in 1H'24 338 M\$ in YE'23 **INVESTMENT** 



11 MUSD **NET INCOME** 



MUSD

Adjusted EBITDA\* = Gross Profit - Operating Expenses + Amortization/Depreciation + Other Operating Income/Expense such as Incentive Income EBITDA\*\* = Gross Profit - Operating Expenses + Amortization/Depreciation

## Tire reinforcement market expected to grow ~1% in 2024











Source: IHS & Kordsa Market Intelligence Forecast

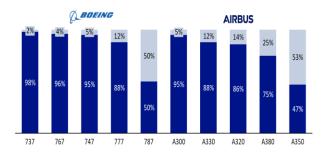
## Positive Outlook for the Composite Market 2024 and Beyond





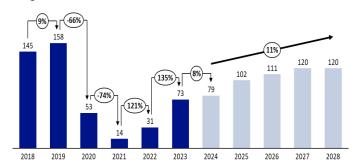


#### Composites as share of total weight of aircraft structures



Composite's share over total weight of aircraft has been increased; (e.g., A-320, B-787) reaching > 50 share. <sub>3</sub> Kordsa is a supplier for 787 program.

#### Boeing 787 deliveries and forecast



The 787-program is producing at 5 per month with plans to ramp production to 6-7 in Q1-Q2 2025.4

Source: Lucintel & Kordsa Market Intelligence Forecast B787 Production Rates by Boeing

# Price war from Far-East in tire reinforcement and the late recovery of aerospace in the composite affecting our profitability levels



		USD Financials (MUSD)						
	2Q'23	2Q'24	Δ	3Q'23	4Q'23	1Q'24	2Q'24	
Sales	255	235	-8.0%	241	231	234	235	
Gross Profit	37	32	-11.9%	37	35	40	32	
Gross Margin (%)	14.4%	13.8%	0 pts'	15.2%	15.3%	17.0%	13.8%	
OPEX (%)	10.8%	12.4%	1 pts'	10.5%	11.6%	11.9%	12.4%	
Operating Profit	11	7	-38.8%	14	13	12	7	
Operating Profit Margin (%)	4.2%	2.8%	-1 pts'	5.7%	5.5%	5.1%	2.8%	
Adjusted EBITDA*	20	16	-23.1%	24	18	23	16	
Adjusted EBITDA* Margin (%)	7.9%	6.6%	-1 pts'	10.0%	8.0%	9.9%	6.6%	
EBITDA**	19	13	-30.0%	22	19	22	13	
EBITDA** Margin (%)	7.5%	5.7%	-2 pts'	9.2%	8.2%	9.5%	5.7%	
Net Income	-2	1	-133.4%	3	12	3	1	
Net Income (%)	-0.8%	0.3%	1 pts'	1.3%	5.0%	1.4%	0.3%	

Adjusted EBITDA\* = Gross Profit - Operating Expenses + Amortization/Depreciation + Other Operating Income/Expense such as Incentive Income EBITDA\*\* = Gross Profit - Operating Expenses + Amortization/Depreciation

#### Continuing price competition coming from Far-East competitors Sales Bridge – MUSD



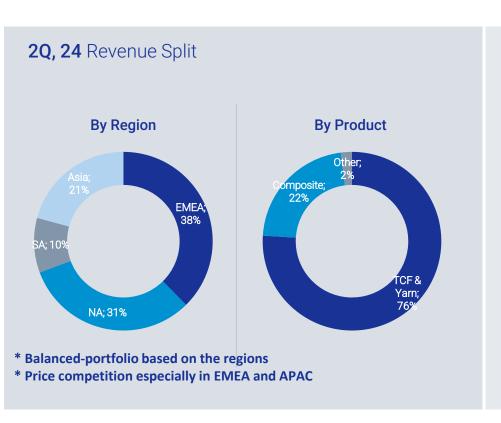


<sup>\*</sup> Tire Reinforcement Segment

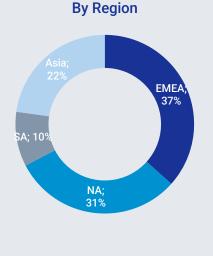
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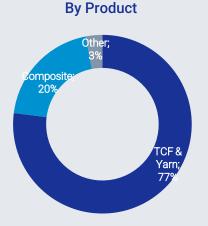
#### Our aim is to build balanced portfolio between tire and composite reinforcement **Segment Reporting Results**





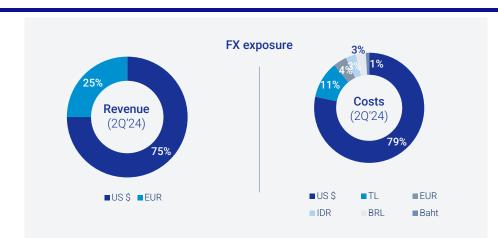
2Q, 23 Revenue Split

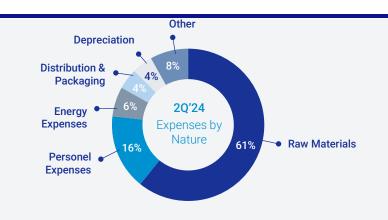




# **Hard Currency Revenue**







- Hard currency revenues
- Ability to pass through raw material price volatility: (Revenue – raw material costs) tracked as a KPI by sales team
- FX exposure on costs -> EM footprint on local costs + hard currency priced raw materials
- Benefit from US\$ appreciation vs. TL, IDR and BRL
- Appreciation of EUR/USD parity is also positive for Kordsa

# Effective cost management helped to limit negative impact of price pressures EBIT Bridge (MUSD)





<sup>\*</sup> Cost pressure from TR inflation

<sup>\*</sup> Imbalance between USDTRY and inflation

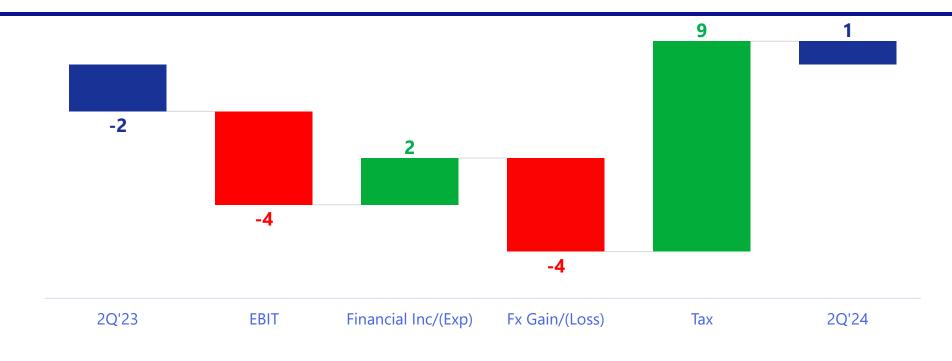
<sup>\*</sup> Price war – low profitability

<sup>\*</sup> Savings from energy costs, especially in EMEA

<sup>\*</sup> Sales – Raw Material Cost (including packaging, freight)



Net Income Bridge (MUSD)



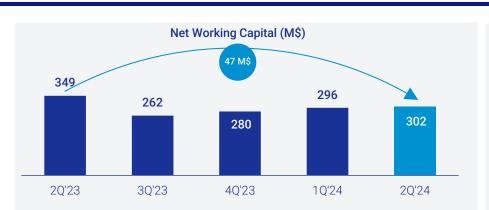
# **Balance Sheet**

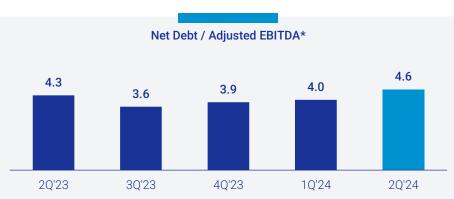


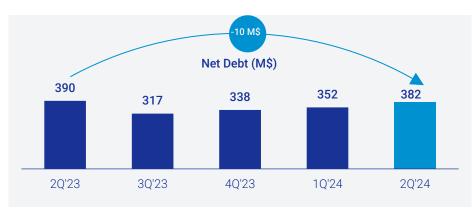
	TL Financials (MTL)			USD Financials (MUSD)		
	Dec'23	Jun'24	Δ	Dec'23	Jun'24	Δ
Cash and Cash Equivalents	1,712	1,762	50	58	54	-4
Account Receivables	4,774	5,779	1,005	162	176	14
Inventories	6,840	8,528	1,688	232	260	27
Other Current Assets	1,416	2,164	749	48	66	18
PPE & Intangibles	13,922	15,487	1,565	473	472	-1
Investment Property	697	777	80	24	24	0
Goodwill	3,960	4,415	456	135	135	0
Other Non-Current Assets	1,656	1,845	189	56	56	0
Account Payables	3,375	4,409	1,033	114	134	20
Total Debt	11,651	14,339	2,688	395	436	41
Short Term Debt	7,382	7,452	69	250	227	-24
Long Term Debt	4,269	6,887	2,618	145	209	65

## Focusing on improving working capital and net debt level









	Am	Avg. Int. Rates		
M\$	31.12.2023	30.06.2024	%	%
Net Debt	337	382	YE'23	2Q'24
USD-Basis	295	350	8.5%	8.1%
EUR-Basis	39	45	7.3%	6.3%
TRY-Basis	56	36	34.8%	26.9%
Other Currencies	5	5	8.2%	4.6%
Cash & Cash Equi.	-58	-54		

Adjusted EBITDA\* = Gross Profit - Operating Expenses + Amortization/Depreciation + Other Operating Income/Expense such as Incentive Income

#### What's Next



**CASH MANAGEMENT & IMPROVING NET DEBT LEVEL** 

**COST IMPROVEMENT FOCUS** 

CONCENTRATE VALUE-ADDED PRODUCTS in COMPOSITE GROWING IN AEROSPACE & NON-AEROSPACE

**GROWTH PLANS** 

Construction (Kratos), Single End Cord (SEC) in Turkey

# **Thank** You



### No material change on raw material prices compared to the last year



